



**REVIEW**  
**on the educational and scientific program “Management”**  
**for the training of Doctors of Philosophy in the specialty 073 “Management”**  
**at the National Research Center “Institute of Agrarian Economics”**  
**(Kyiv, Ukraine)**

Given the challenging conditions associated with martial law in Ukraine and the subsequent processes of post-war reconstruction, there is an urgent need to develop a training program for scientists at the educational and scientific level – Doctor of Philosophy in Management, in accordance with modern standards.

The reviewed educational and scientific program "Management" is a standard document for the training of PhD students at the educational and scientific level of higher education. The program is scheduled for 4 years and includes 46 ECTS credits, 12 of which are allocated for elective courses. The analysis of the program indicates a balanced combination of theoretical and practical components, which will help postgraduate students acquire the necessary knowledge, skills, and competencies. The educational and scientific program creates a solid impression and demonstrates that the National Scientific Center "Institute of Agrarian Economics" has the required potential for its successful implementation. The program clearly defines its goals, objectives, and the methods to achieve the intended learning outcomes. Additionally, the program is comprehensive and well-structured, containing logically aligned educational components essential for high-quality training of future scientists.

The research and teaching activities of postgraduate students are focused on achieving learning outcomes, which include skills in applying modern information tools and technologies, mastering scientific communication technologies, applying methods of mathematical and computer modeling, participating in the development and implementation of scientific and applied innovation projects, understanding general principles and methods of management sciences, conducting fundamental and applied research, verifying research results in the field of management, teaching specialized management disciplines at higher education institutions, ensuring professional development and training, and more.

The practical training included in the educational and scientific program and curriculum allows students to acquire the competencies necessary for their future professional activities, including social skills (soft skills).

Thus, the arguments mentioned above provide solid grounds to recommend the educational and scientific program "Management" for the Doctor of Philosophy degree in specialty 073 "Management" for implementation at the National Scientific Center "Institute of Agrarian Economics" and its use in the educational process.

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